

CREW CALGARY POSITION DESCRIPTION

Approved: September 13, 2013, Updated August 11, 2016 Review Date:

Position: President-Elect

Scope: The President-Elect of CREW Calgary is the second-ranking officer of the organization.

At the end of a 1-year term as President-Elect, the individual in this role automatically becomes President of the organization. The President-Elect's efforts are directed to assisting the President in fulfilling the goals and objectives of the Board of Directors by providing continuity to established programs and formulating future programs for which the

Board will take responsibility during her presidency.

Accountability: President and Board of Directors

Responsibilities: In addition to the Director responsibilities, the President Elect is responsible for:

1. Supporting and providing a back-up to the President in leading the organization

2. Becoming familiar with the responsibilities of the presidency

- 3. Working closely with the President on existing and future projects to ensure a smooth transition from one year to the next
- 4. Performing the duties of the President in the absence or incapacity of the President and shall serve as President during the remainder of the term should the office of President become vacant
- 5. Acting as a CREW Network Delegate as designated by the Board
- 6. Acting as a signing officer for cheques and other documents
- 7. Acting as a member of Nominating Committee
- 8. Accepting responsibilities as delegated by the President, such as representing the President at meetings, and any other duties as appropriate to the presidency

Requirements:

- Must be have been a full CREW Calgary member in good standing for a minimum of two consecutive years
 and have served a minimum of one 1-year term on the Board of Directors, with preference given to those
 serving on the current Board.
- Solid understanding of and experience in governance
- Demonstrated leadership skills
- Public speaking skills
- Financial management experience
- Strategic planning skills
- Above average written and oral communication skills
- Demonstrated success in relationship/team building
- Knowledge or experience in fund development
- Knowledge of legal and risk management issues
- Ability to actively participate in CREW Network

Term: One 1-year term

CREW CALGARY POSITION DESCRIPTION

Approved: January 21, 2016

Position: Treasurer

Scope: The focus of the Treasurer position of CREW Calgary is to document and provide

direction with regard to the financial management of the organization.

Accountability: President and Board of Directors

Responsibilities: In addition to the Director responsibilities, he Treasurer is responsible for:

1. Collecting membership dues and submitting the required portion to CREW Network on a timely basis

2. Checking the CREW mailbox regularly (at least once a month).

- Receive all other monies payable to the organization and disburse funds upon authorization of the Board of Directors
- 4. Ensuring all monies are deposited in whatever bank, trust company, credit union or treasury branch as determined by the Board
- 5. Ensuring liability issues are presented to the Board in a timely manner
- 6. Properly accounting for the funds of the organization and keeping such records as may be directed by the Board and complying with the Societies Act
- 7. Presenting a written and verbal financial report at all meetings of the Board
- 8. Recommending a proposed budget to the Board with the necessary input from the CREW Calgary Committees
- 9. Coordinating the annual audit process
- 10. Presenting the audited financial statement of the organization at the Annual General Meeting
- 11. Acting as a signing officer with another officer for cheques and other documents
- 12. Compiling and submitting all required financial reports, statements and documents to appropriate Federal and Provincial governments and agencies
- 13. Recommending placement of excess funds.

Requirements:

- Bookkeeping or accounting experience
- Organized with the ability to meet deadlines
- Knowledge of and accountability for compliance of legislation and policies related to not-for-profit organizations
- Detail oriented
- Good verbal and written communication skills
- Proficient computer skills

Term: One 1-year term, with the opportunity to stand for election for a second consecutive1-year term in this office

CREW CALGARY POSITION DESCRIPTION

Approved: January 21, 2016

Review Date:

Position: Secretary

Scope: The focus of the Secretary positions of CREW Calgary is to create a corporate history of

the organization through accurate documentation of activities, discussions and decisions

of the organization.

Accountability: President and the Board of Directors

Responsibilities: In addition to the Director responsibilities, the Secretary is responsible for:

1. Maintaining accurate minutes of meetings, including attendance, all motions and decisions

2. Distributing minutes for the Board of Directors in a timely manner

3. Maintaining a record of Board agenda packages including approved and signed minutes

4. Maintaining a record of Board policies and procedures in the form of a manual as well as such files as needed to accurately and completely record the business and activities of the organization

5. Sending notices of all meetings as required in the Bylaws

6. Acting as a signing officer for cheques and other documents

7. Ensuring that CREW Calgary is appropriately insured

8. Ensuring by the prescribed date, corporate annual returns are signed and filed with corporate registries office.

9. Maintaining and keeping active Google Drive or other shared network in place.

Skill Requirements:

- Detail oriented
- Organized, with an ability to meet deadlines
- Ability to write concise, accurate minutes
- · Effective verbal and written communications skills
- Proficient computer skills

Term: One 1-year term, with the opportunity to stand for election for a second consecutive1-year term in this office



CREW CALGARY POSITION DESCRIPTION

Approved: September 13, 2013

Review Date:

Position: Director

Scope: The Board of Directors is responsible for the governance of CREW Calgary as

incorporated under the Societies Act in the Province of Alberta. The Board of Directors is accountable for the viability of the organization and for ensuring that its programs are

effective and responsive to internal and external trends.

Accountability: Board of Directors and members

Responsibilities: The Director is responsible for:

1. Demonstrating commitment to the vision, mission and values of CREW Calgary

- As a Board, developing a strategic plan, identifying strategic directions and key results and monitoring progress
- 3. As a Board, overseeing the evaluation of all CREW Calgary programs
- 4. As a Board, reviewing and approving financial aspects of the organization including annual budgets, expenditures outside authorized budgets, monthly reporting and annual audits
- 5. Promoting awareness and support for CREW Calgary which will grow and strengthen CREW Calgary
- 6. Supporting all decisions once they have been made by the Board
- 7. Acting in the best interest of the organization, maintaining confidentiality and avoiding conflicts of interest
- 8. Promoting and supporting fundraising initiatives
- 9. Attending the CREW Calgary Board meetings, monthly events and the organization's Annual General Meeting
- 10. Preparing for and participating in Board meetings by:
 - · Suggesting appropriate agenda items
 - Reading pre-meeting materials and considering implications for decisions made
 - Participating actively in deliberations and decisions, bringing a long-term broad perspective
 - Exercising due diligence in all Board deliberations by seeking clarification and/or history of an issue
- 11. Giving appropriate notice of absence, including reason, to the Chair. Non attendance at more than 3 consecutive Board meetings without appropriate notice will cause the Board to review the Director's continued participation on the Board.
- 12. Participating on at least one committee as a Board liaison
- 13. Participating in CREW Network activities as time and financial resources permit
- 14. Participating in review and development of CREW Calgary Bylaws and policies, as required
- 15. Participating in succession planning of the Board
- 16. Being willing to participate in the performance review of any CREW Calgary staff, as required
- 17. Participating in the Board evaluation process

Requirements:

- A full member of CREW Calgary in good standing for 1 year
- Solid understanding of governance
- Knowledge of accountability requirements of stewardship
- Effective written and oral communication skills
- Strategic planning skills
- Creative thinking skills
- Knowledge of good financial management practices
- Demonstrated teambuilding skills



- Participation in commercial real estate in the Calgary area
- Familiarity with current affairs which impact commercial real estate locally, nationally and internationally

Term: One 1- year with a maximum of 5 years on the Board

CREW CALGARY BOARD LIAISON DESCRIPTION

Approved: October 27, 2016

Position: Board Liaison

Scope: The Board Liaison is a member of the Board who maintains the formal contact or

connection between the Board of Directors and a specific Committee. Annually, Board Liaisons confirmed by the Board of Directors no later than its first meeting. Assignments are based on the Director's area expertise and area of interest as well as the requirements of the Board and the Committees from an operational perspective. The primary role of a Board Liaison is to facilitate communication between the Board of Directors and the

Committee served.

Accountability: Board of Directors and the Committee served.

Responsibilities: The Board Liaison is responsible for:

1. Attending both Board meetings and the assigned Committee's meetings on a regular basis.

- 2. Obtaining from the Committee Chair(s) a list of proposed activities contemplated for the coming year and clarifying roles.
- 3. Joining the Committee listserv and google drive folder.
- 4. Carrying information, questions, and feedback between the two bodies at the request of those groups.
- 5. Considering and inquiring whether discussions that occur during meetings should be raised with the other group, even when the Board or Committee has not suggested a formal communication take place.
- 6. When sharing information, to be clear whether they are making a formal, requested communication from the other group or simply offering their personal observations and experience of the meetings they have attended.
- 7. Offering guidance around best practices.
- 8. Presenting agenda items at Board meetings and leading the discussion.
- 9. Reporting back to the Committee promptly, generally within one week, via telephone or email regarding the discussion and any action taken by the Board.
- 10. Distributing to the Committee Chair(s) copies of the Board of Directors approved minutes in a timely fashion and encouraging transparency and connectivity between Committee Actions and the Board's Strategic Plan.
- 11. Being alert to potential problems, e.g. Committee inactivity in execution of its goals or specific assignments, expenditures, delegation, succession planning etc. Notifying the President and/or the President Elect of problems if required.
- 12. Actively reaching out to help the Committee to be productive and organized, keeping in mind that the liaison serves as a facilitator and is not typically intended to participate in the Committee's work.
- 13. Providing guidance and assistance to Committee Chair(s) on preparation of Budgets.
- 14. Reviewing all important correspondence, budget proposals and reports.
- 15. Ensuring the standardized procedures are met for establishing/maintaining a Committee.
- 16. Ensuring the Committee is following the terms of reference within the scope of their mandates.
- 17. Encouraging the Committee Chair(s) to keep proper records and to forward appropriate documents to the succeeding Chair(s).
- 18. Being aware of calendar deadlines for submitting Committee board reports and items for newsletters etc.
- 19. Assisting Committee members to resolve committee-related conflicts or inter-committee conflicts such as process used to undertake work of the Committee, division of duties, understanding the scope of work conducted by the Committee.
- 20. Assisting the Committee Chair(s) in the recruitment of members to fill vacancies.

Requirements:

- Current member of the Board
- Solid understanding of CREW Calgary governance including policies and procedures and the Strategic Plan
- Effective written and oral communication skills
- Strategic planning skills
- Creative thinking skills
- Knowledge of good financial management practices and the CREW Calgary budget
- Demonstrated team building skills

Term: One 1- year with a maximum of 5 years on the Board